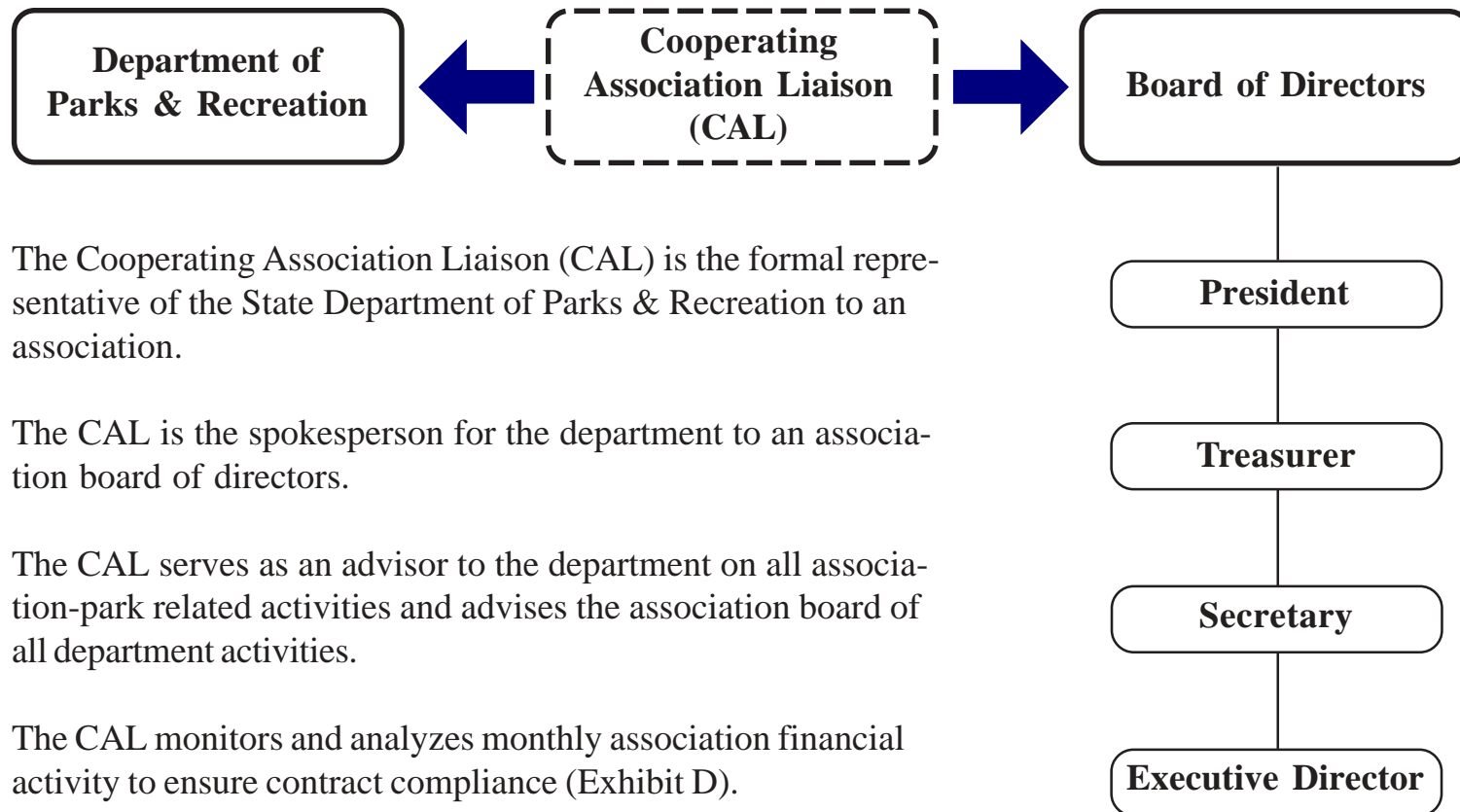


# Cooperating Association Liaison Roles

Avoids incompatible / conflict of interest activities



The Cooperating Association Liaison (CAL) is the formal representative of the State Department of Parks & Recreation to an association.

The CAL is the spokesperson for the department to an association board of directors.

The CAL serves as an advisor to the department on all association-park related activities and advises the association board of all department activities.

The CAL monitors and analyzes monthly association financial activity to ensure contract compliance (Exhibit D).

The CAL reviews and approves the association's annual report (DPR973) and submits it to department headquarters annually.